



# Facilities Planning & Management

UNIVERSITY OF WISCONSIN-MADISON

## MEETING MINUTES - APPROVED

### Campus Planning Committee

November 30, 2023

Hybrid Meeting

Bascom Hall– Room 260 + Virtual WebEx

8:30am to 10:30am

*NOTE: Reference meeting recording on [CPC website](#)*

#### 1. CALL TO ORDER

Present: Jenna Alsteen, Cathy Arnott Smith, Kate Corby, Josh Goldman, Yevgenya Grinblat, Yoshiko Herrera, Diana Hess, Provost Charles Isbell, Bret Larget, Alex Lynn, Kurt Paulsen, Paul Peppard, Tonia Pittman, Doug Reindl, Ian Robertson, Doug Sabatke, Lindsey Stoddard Cameron, Deneen Wellik, Mark Wells, Eric Wilcots

Excused: Tom Prunell

FP&M: Josh Arnold, Jim Bogan, Jonathan Bronk, David Gerber, Janine Glaeser, Chad Hinman, Lindsey Honeyager, Rhonda James, Molly Lenz, Brent Lloyd, Gabe Mendez, Missy Nergard, Madeline Norton, Holly O’Higgins, Ginny Routhe, Peter Schlecht, Tanara Teal-Tate, Cindy Torstveit, Scott Utter, Aaron Williams

Guests: Chris Bruhn, Joel Gerrits, Cathy O’Hara Weiss, Alex Roe, Kurt Stephenson

a. Provost Isbell, committee chair, called the meeting to order at 8:30am.

#### 2. PUBLIC COMMENT

a. Marizol Dashnaw (Sol), a student in L&S and the School of Education spoke regarding the Mecha House located on Block 16 at 206 Bernard Court.

#### 3. OLD BUSINESS

a. Approval of Meeting Minutes from November 16, 2023. **(ACTION ITEM)**

- **Motion to approve by Wellik, second by Stoddard Cameron. Minutes approved unanimously.**

b. Update: 2023-25 Biennial Capital Budget (Torstveit)

- Review of the capital budget timeline and status.
- The top five priorities not approved in the 2023-25 biennial capital budget are being carried forward as FP&M’s top five priorities for the 2025-27 biennial capital budget.

c. School/College/Division Presentations (O’Higgins/Williams)

- Law School (Law) – Presenters: Bethany Pluymers, Associate Dean of Administration and Victoria Coulter, Associate Director of the Law Library, Collections & Administration/Facility Director

- Wilcots: Is this project envisioning a major entrance at the proposed terrace location?

- Pluymers: There will be an entrance for internal use primarily.

- Williams: Project will be 100% gift/grant funded and not ranked by the CPC.
- d. CPC Ranking (**ACTION ITEM**)
  - Paulsen: If the previous request (2023-25) is approved in the coming biennial request, would the set of 2025-27 projects we are currently recommending automatically become the next biennium projects? When something is not funded, where does it fit in the next biennium. Is it automatically slotted first or does it get reanalyzed with everything again?
    - Williams: This year is unique. Typically we restart each biennium and nothing is guaranteed a slot moving forward.
      - i. Provost: These projects need to be viewed as unique each biennium depending on the breadth of all projects being requested. There are no guarantees or knowing what the future holds.
    - Arnott Smith: Are previously assigned scores part of the data that is considered by the next biennial capital budget process.
      - i. Provost: Correct, history does not get erased, but priorities and opportunities may change.
    - Hess: When we re-rank the projects the previous scores will not apply.
      - i. Provost: The knowledge will not go away but the scores may be different because the rubric or principles may change.
    - Hess: If the Humanities project is not approved and is therefore moved along by a P3 or not moved along at all, what does this mean for the relocation of Music and Art. It would not be appropriate to remove Music from Humanities if there is no opportunity to also remove Art from Humanities. If it looks like the Humanities projects are not going to move forward, then having Kinesiology under Humanities, politically, makes it more difficult to raise money for Kinesiology.
      - i. Provost: There may still be a reason to move forward with a project. Project ordering and fundraising implications could potentially be an issue. These are conversations over a duration of time.
    - Hess: To what extent should we consider those potential strategies?
      - i. Provost: It is worth reflecting upon, however considering all the what-if scenarios leads to diminishing returns quickly. It is worth understanding how the conversations going forward will have to consider the many political and physical opportunities and constraints, but it is not worth overthinking.
  - 2025-27 Biennial Capital Budget Major Project Ranking:
    - Motion to accept FP&M ranking moved by Wilcots and seconded by Wellik.
    - Discussion:
    - Wilcots: Please remind the committee of the differences between GRSB and PRSB within the rankings and process.
      - Torstveit: General Fund Supported Borrowing (GFSB) are bonds, like a mortgage, that get paid for by tax dollars or funds directly from the State. Program Revenue Supported Borrowing are bonds that get paid for by programs that collect dollars on campus (Auxiliaries such as Transportation, Athletics, Housing). Borrowing is looked at uniquely each biennium and changes with each legislature. Sometimes they look at the overall borrowing number, in the best PRSB has been easier to receive because it is not using straight taxpayer dollars.
      - Roe: Each legislature looks at the budget differently and when the State borrows money the two are the same. Generally, they do view PRSB a little differently because there is not tax payer dollars involved. If there is concern from the legislature related to borrowing in general, they could say the two are of the same value. The Camp Randall Sports Center project was approved with residual borrowing and hence the legislature

- looked favorably at that and approved the funding. They did not fund any PRSB projects last biennium.
- Provost: One should not let the politics of this dance overshadow your decision because the future is uncertain.
  - Paulsen: We do not see the actual rubric scores, which is understandable – but how close are the deltas between these projects. Is there a clear spread.
    - Torstveit: They are all very close in scoring. The 5<sup>th</sup> planning principle (ELT) and the required sequencing of when things need to occur to enable other projects are reflected in the ranking.
    - Paulsen: It would seem that none of the other projects should happen unless we have a way to address increased enrollment and ensure we can put heads in beds.
    - Torstveit: For many years we did not put forth an enumerated Residence Hall project. This year we are putting one forward to ensure they know about the need and our prioritization of that need.
  - Wilcots: Is the ranking of Humanities Music as #6 not only sending a message of importance to the institution, but if not funded we are willing to work to find another way to implement on the priority?
    - Torstveit: Correct.
  - Hess: This is not a formal motion, but I would like the committee to consider moving the Kinesiology Building Project up. It is listed as partially gift funded, which I am working hard at in my last seven months as Dean. It is much easier to have fundraising conversations if I can say this project has strong support from campus. I would like to see it moved up.
    - Wilcots: To be honest, discussions with donors to Music understand that it is all linked to vacating the Humanities building. To not have the Humanities Music Academic Department Relocation and Consolidation project as our top priority would not be the wisest decision. I would hope the donors can see that Kinesiology is in the top 3.
  - Stoddard Cameron: We know that rising housing costs and costs of living are pushing students from the Isthmus to distant neighborhoods. For this reason, it's important to prioritize a new residence hall. We generally think about residence halls in the context of planning for first year students and a small number of returning students. However, we should also consider ways to expand opportunities for international students, to support their safety and success.
  - Larget: If you just look at this biennium, Kinesiology is in the middle. Related to the thirty-one projects we were considering; Kinesiology is in the top three would be something to sell. I would support the Humanities project as a higher campus priority above a new Kinesiology building as well as a New Residence Hall as my experience teaching undergraduates is a noticeable amount of stress they are experiencing around housing.
  - Reindl: Point of clarification around the Kinesiology estimated cost is shown at \$104.3M. Is that correct?
    - Williams: It should be \$184.3M
  - Reindl: I was surprised to learn about the lack of black start capability on this campus. That should be a high priority to ensure research is not compromised. I would suggest moving that project up in the ranking and ensure the project includes hardening for cyber security and electromagnetic pulse (EMP).
    - Torstveit: This project and the issue is something that keeps me up at night. The research is critically important as are the hospitals.
  - Paulsen: Who assigns the principle #5 numbers? Do we know what that score is for 6, 8, and 9?
    - Williams: The FP&M ranking does not include numbers assigned to principle #5. These numbers are determined by the ELT.
  - Robinson: If a project is not likely to be funded via GFSB does it make sense to jeopardize external or gift funding for Kinesiology by ranking it lower?
    - Provost: The question is when will we know that?

- Robinson: We do not know that now. It will be a hard sell for Humanities to be delivered via GFSB.
  - Provost: This could be communicated to the ELT through ranking and will also be communicated through discussions as the process unfolds.
- Grinblat: Regarding item #15, Joint Services Officer Education Facility, they continue to come to this committee as part of the process but never see an actual project. Why are they so low on the priority list?
  - Torstveit: The ultimate location of a joint facility has been in flux throughout the years. We are indicating it is important by placing it on the 2025-27 list, but they need to perform a Pre-Design plan to understand the scope and scale of the project.
- **Motion by Wilcots, seconded by Wellik approved unanimously.**
  
- 2027-29 Biennial Capital Budget Major Project Ranking:
  - Motion to accept FP&M ranking moved by Paulsen and seconded by Wellik.
  - Discussion:
  - Paulsen: In 2029-31 the Dayton Street Parking Structure advanced plan is already complete and should it be moved up?
    - Torstveit: The project requires a land purchase. There are two additional parking structure requests in 2027-29 and are closer to moving forward.
  - Wilcots: I make a motion to request pulling forward the CALS Plant Sciences Building so it is better positioned in future biennial capital budget discussions.
    - Sabatke: It is currently in 2029-31 based on the recent master planning recommendations. CALS has a major project Russell Laboratories Renovation and Addition in 2027-29 and want to balance capacity of the department to deliver projects.
    - Torstveit: Remember we will reshuffle the projects again in two years. Just because it is 2027-29 now does not prevent it from being there in two years.
  - Larget: In the context of reshuffling in two years, I understand the current ranking/ordering of 2027-29 is not all that important. I am curious about the Francis Street Garage Construction and L&S Biology Building having their Pre-Design study complete and not being ranked higher?
    - Williams: It is all about enabling projects and work that has to be done before those projects can move forward.
  - Wilcots: Understanding leaving the project in 2029-31 does not preclude the committee from considering it for 2027-29 in two years I withdraw my motion.
- **Motion by Paulsen, seconded by Wellik approved unanimously.**
  
- 2029-31 Biennial Capital Budget Major Project Ranking:
  - Motion to accept FP&M ranking moved by Wilcots and seconded by Wellik.
  - Discussion:
  - Stoddard-Cameron: In light of the public comment earlier, can we hear about the university's leadership commitment to work with the students to find suitable space. We know the Red Gym is full and demand for student space is growing. How are we planning to work student organizations to find suitable locations?
    - Provost: This has come up multiple in my short tenure and the ELT is committed to doing just that. There is an understanding that we need to carry some projects on our list, so they remain possibilities. There is intent that we will continue to increase enrolment which will put pressures on Residence Halls and student organizations. The process will continue to be discussed to surface these issues earlier.
    - Wilcots: There have been lots of conversation and the ELT has been thinking about it. It is a known challenge.
    - Torstveit: Student Affairs is currently working on a Strategic Plan with the students to understand their needs now and in the future.

- **Motion by Wilcots, seconded by Wellik approved unanimously.**

4. ANNOUNCEMENTS

- a. We will be debriefing on this topic and process in February and would encourage you to consider your thoughts around improvements.
- b. Next meeting is December 14, 2023.

<b>Date</b>	<b>Tentative Agenda Topic(s)</b>	<b>Location</b>
December 14, 2023	Signage & Wayfinding Policy + Guidelines West Campus Fields Renaming	Hybrid Bascom Room 260
February 22, 2024	Biennial Capital Budget Debrief/Process Discussion	Hybrid Bascom Room 260
March 14, 2024		Hybrid Bascom Room 260
April 18, 2024		Hybrid Bascom Room 260
May 9, 2024		Hybrid Bascom Room 260

5. MEETING ADJOURNMENT

- **Chair adjourned meeting at 9:54am.**