

## Campus Planning Committee

Facilities Planning & Management October 14, 2021

### **AGENDA**



#### 1. Welcome & Introductions

#### 1. Old Business

a) Approval of September 30, 2021 meeting minutes (Action)

#### 2. New Business

- a) 2023-25 BDB & 2023-29 Six-Year Capital Development Presentations
  - School of Education
  - Wisconsin Public Media (WPM)
  - School of Medicine and Public Health
  - College of Letters & Science
  - UW-Madison ROTC

#### 3. Announcements

a) Upcoming meeting for Fall Semester

### 4. Adjournment

# 2023-25 Capital Budget & 2023-29 Six-Year Capital Development Planning Priorities

### 1. Strategic alignment to optimize resources and meet campus goals

- UW-Madison Strategic Plan priorities
- Revenue Innovation Study recommendations
- 2015 Campus Master Plan
- Previously submitted priority projects



### 2. Create adaptable, **healthy, sustainable, resilient and safe** facilities

- · Support university sustainability and resiliency initiatives
- Supports Chancellor Blank's Second Nature Resilience Commitment
- Commit to renewable energy systems and reduce our energy consumption
- Respond to social justice, equity and inclusion
- Commit to ecological, climate change mitigation and stormwater management initiatives
- Continue to promote wellness, wellbeing, health and safety of our campus community

### 3. Maximize the use of campus facilities.

- · Reprogram, renovate and reuse existing facilities
- Remove underutilized and obsolete facilities (~1.3 M GSF in the next 10 years)
- Prioritize new facilities to support UW-Madison's mission and align modern technologies with research needs and contemporary pedagogies
- Support space utilization efficiencies
- Enhance telecommuting options by creating flexible, multi-user work environments

### 4. Reduce deferred maintenance & create easily maintainable facilities

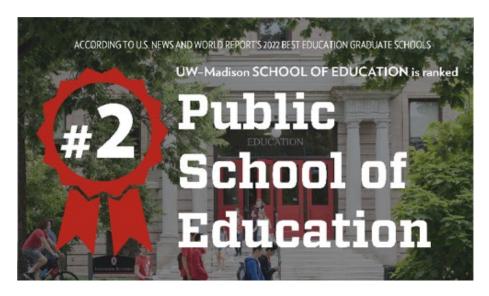
• Infrastructure and building upgrades in classroom & research buildings



### **School of Education** 2023-29 Six-Year Capital Plan Request

Dean Diana Hess
Campus Planning Committee Meeting
October 14, 2021

### BY THE NUMBERS



**1,617** undergraduates

**1,163** graduate students

**1,364** employees

# STUDENTS IN TARGETED MINORITY GROUPS

**15.0%** undergraduates

**19.5%** graduate students

### **FACULTY DIVERSITY**

**33%** identify as a racial or ethnic minority

**57%** of faculty are women

# CONNECTING STRATEGIC PLAN TO A FACILITIES PLAN:

# School of Education Strategic Objectives

- Financial Strategy: Grow & Diversify Funding Sources
- Student Recruitment, the Student Experience, and Professional Outreach
- 3. Research and Scholarly Activity
- Leadership, Organization, and Climate

### **Major Project Priorities 2023-25**

### 1. Kinesiology Building

- 128,582 GSF
- \$82.68M (\$62.01M GFSB|\$20.67M G-G)

### 2. Art Lofts Renovation & Addition

- 149,600 Total GSF
- \$95.4M (\$71.55M GFSB|\$23.85M G-G)

### 3. Facilities Master Plan

Funding and Cost To Be Determined

### **KINESIOLOGY DEPARTMENT**







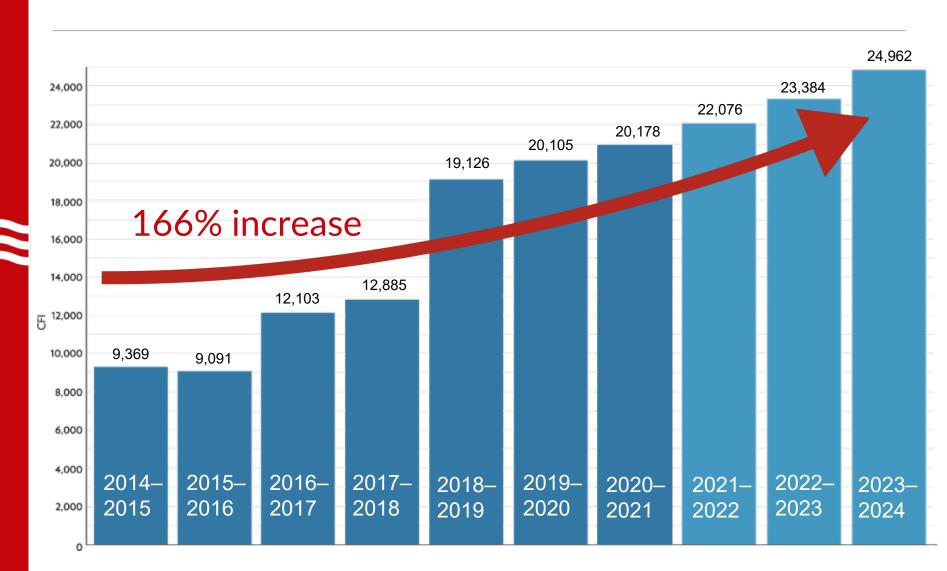


### Overall Research Budget (FY17-21) = \$42,729,436\*

\*Total budget for all awarded proposals with Kinesiology Faculty as Principal Investigator

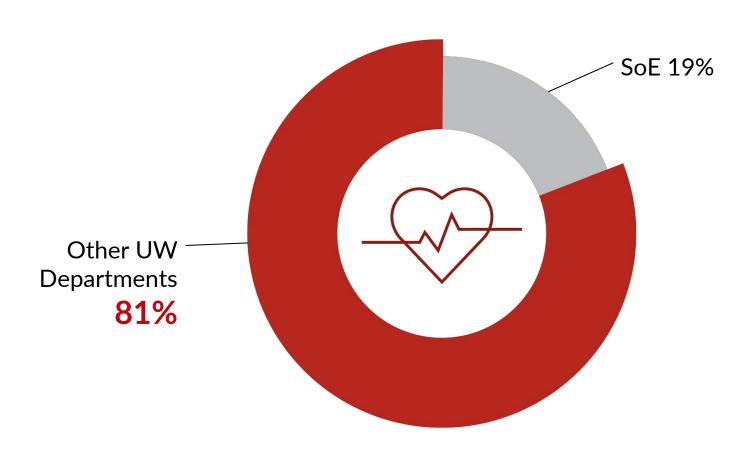
### KINESIOLOGY GROWTH

# Credits Follow Instructor (CFI) — Academic Year Total: Past, Present, Future



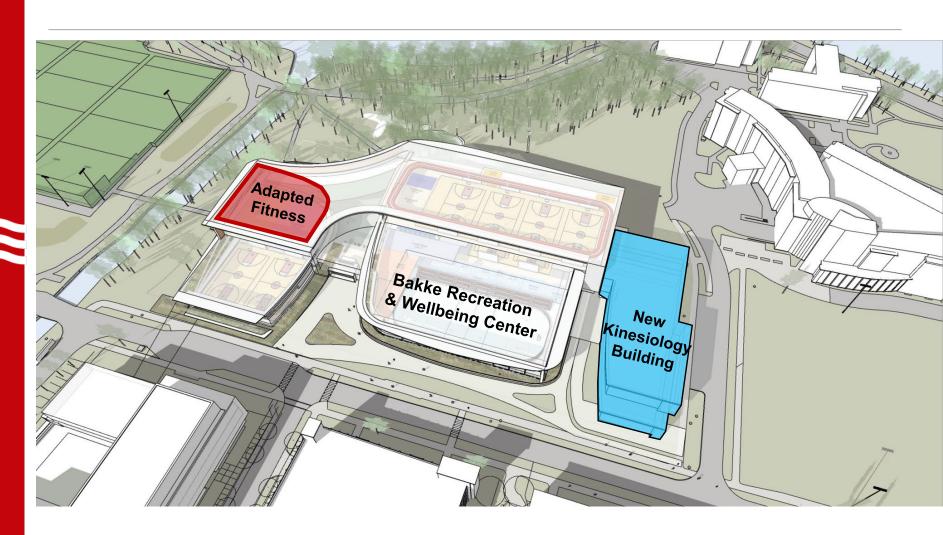
# KINESIOLOGY COURSES: IMPACT TO THE BROADER CAMPUS

Fall 2021 Anatomy & Physiology 335: Enrollment by Primary Major School/College



### KINESIOLOGY BUILDING

Proposed Biennium 2023-25 | \$82,680,000 Total \$62,010,000 GFSB, \$20,670,000 Gift-Grant Funds



### **ART DEPARTMENT**



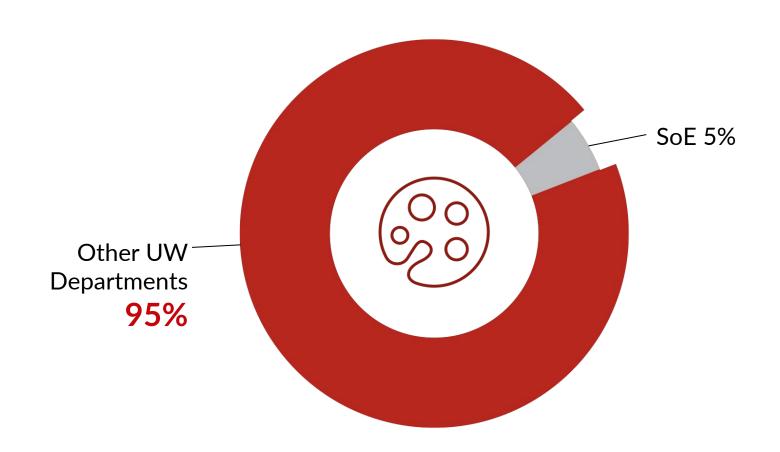






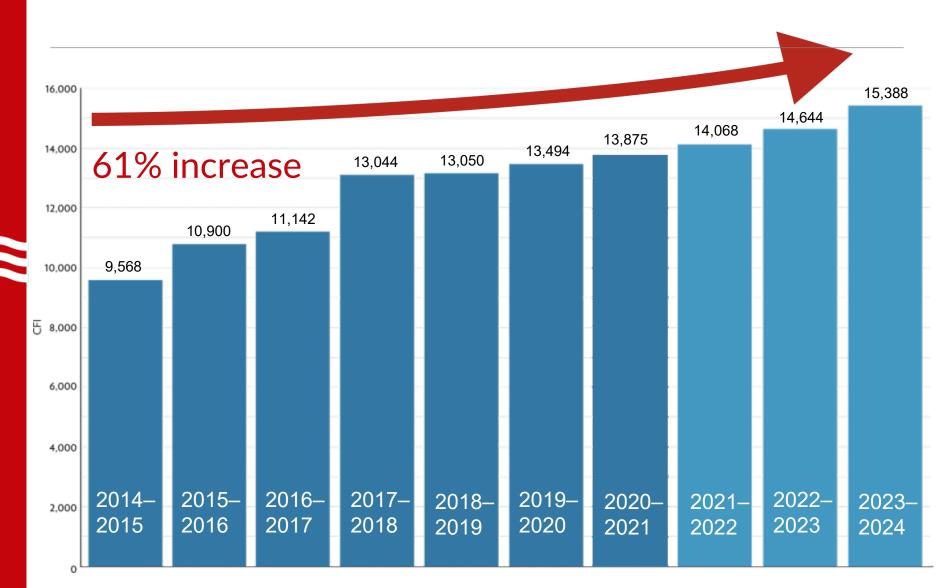
# ART COURSES: IMPACT TO THE BROADER CAMPUS

Fall 2021 Art 100: Enrollment by Primary Major School/College

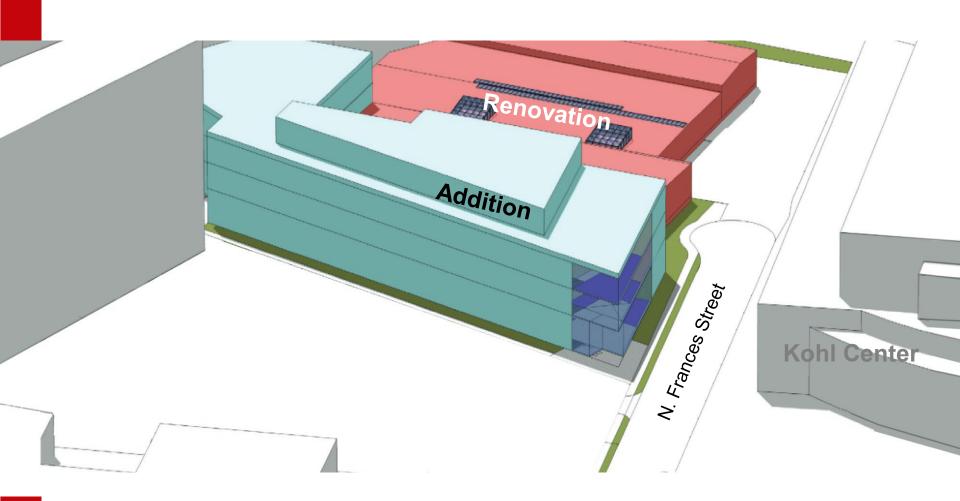


### **ART DEPT. GROWTH**

## Credits Follow Instructor (CFI) — Academic Year Total: Past, Present, Future



### **ART LOFTS RENOVATION & ADDITION**



### Proposed Biennium 2023–25 | \$95,400,000 Total

\$71,550,000 General Fund Supported Borrowing, \$23,850,000 Gift-Grant Funds

# CONNECTING STRATEGIC PLAN TO A FACILITIES PLAN:

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Funding and Cost To Be Determined

# Questions?







# Wisconsin Public Media (WPM) 2023-29 Six-Year Capital Plan Request

Heather Reese, WPM | Interim Director Kate Sullivan, WPM | Facilities Planning Director Campus Planning Committee Meeting October 14, 2021

### Wisconsin Public Media (WPM) Overview

UW-Madison's Division of Public Media = "Wisconsin Public Media" is the home of PBS Wisconsin and Wisconsin Public Radio.

#### Mission

to educate, inform, entertain, engage and inspire individuals of diverse backgrounds, organizations and communities by connecting them to information, ideas, personal stories and cultural experiences with context that brings meaning.





### **WPM Strategic Priorities**

#### Invest in Wisconsin Idea.

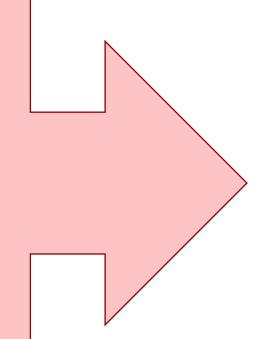
Build and engage audiences by expanding news and information services, PreK-12 educational content, digital content and community engagement.

### **Increase Fund Development.**

Expand and diversify funding streams to support sustainability and innovation.

### Invest in Technology.

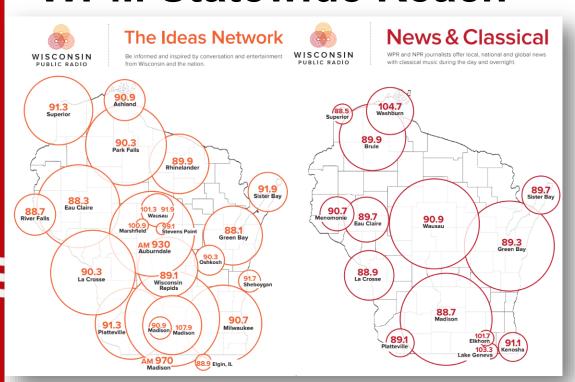
Continue investment in technology to provide service to the public on multiple platforms.



Increased FTE to support strategic priorities.

~ 5% growth annually 2016 – 2026.

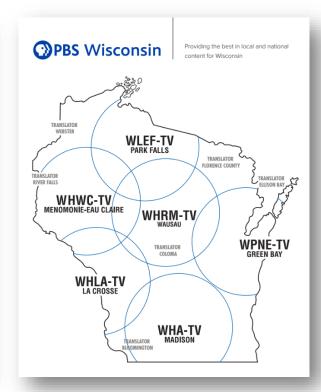
### **WPM Statewide Reach**



459,000 weekly listeners

#### **WPR** facilities:

- 6 Radio Bureaus statewide; two networks
- 30+ Transmitters
- Wisconsin Emergency Alert System



500,000 weekly viewers

#### **PBS Wisconsin facilities:**

- 6 Transmitters
- Wisconsin Emergency Alert System

### **WPM Campus Facilities**

#### **Campus Spaces:**

- Vilas Communications Hall (#0545; 1969; 47,377 ASF)
- Radio Hall (#0405; 1887; 8,692 ASF)
- 432 N. Lake St. (#0500; 1961; 458 ASF)

#### **Principal Space Types:**

- Production Media Studios & Technical Operations
- Office & Collaboration Additional Space Needed
- Amenities Additional Space Needed (multi-purpose gathering, lactation room, restroom)

#### **Challenges:**

- Aged brutalist building functional & condition issues
- Ongoing capital equipment replacement & upgrade
- Workforce growth plateaus in ~2026
- Total unmet need plateaus at ~16,000 ASF

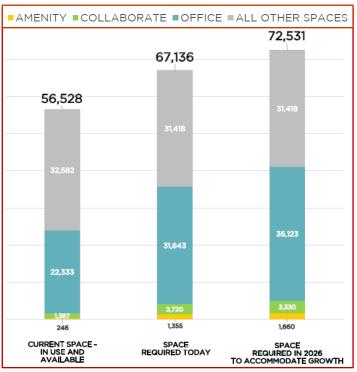
#### Plan to meet space deficiency by:

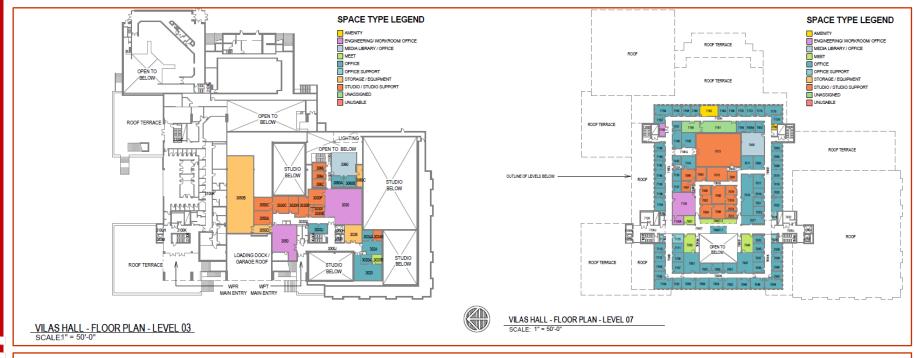
- Embracing hybrid work mode with substantial hoteling and small workstations;
- Extensive renovation of current allocation in Vilas Hall and minimal retrofit of Radio Hall

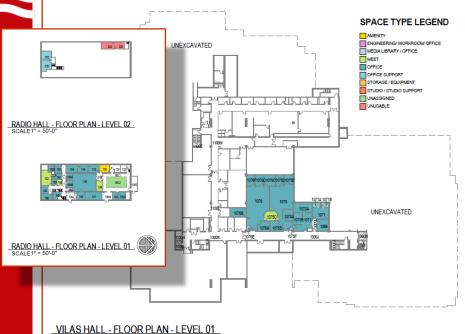


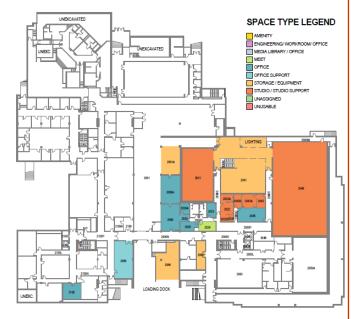














VILAS HALL - FLOOR PLAN - LEVEL 02 SCALE: 1" = 50'-0"

### Vilas Hall - Floors 2/3 Renovation

#### Need:

- Renovates space for consolidation and renewal of PBS WI Technical Ops Center
- Expands officing and collaboration spaces
- Uses Vilas-located swing space

### **Strategic Context:**

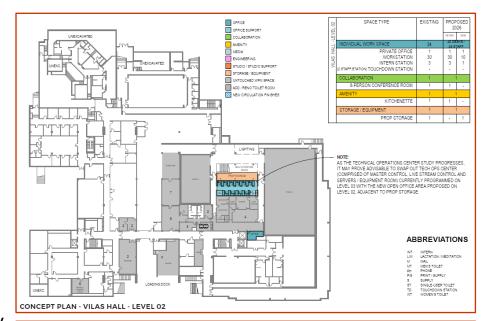
- Advances "Living the Wisconsin Idea" priority by supporting WPM's mission
- Optimizes resource use by sustainably reusing campus building
- Provides operational resiliency & continuity by accommodating Tech Ops Center (production, broadcast, and Wisconsin Emergency Alert System)

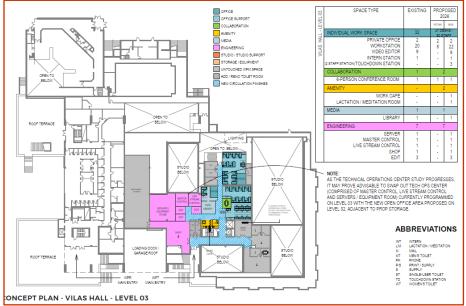
#### **Alternative:**

Less space repurposed to office use

#### Scope/Schedule/Budget:

- Phased Renovation of 9,390 GSF
- \$3 M UW-Managed Project in 2023-25





### Vilas Hall - Floor 7 Renovation

#### Need:

- Targets renovation to support office, collaboration and amenity needs
- Supports transition to hybrid work mode with distributed hoteling stations
- Updates finishes; modifies building systems as needed

### **Strategic Context:**

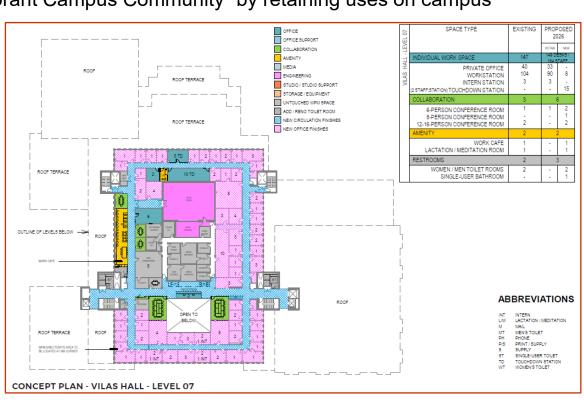
- Advances University's "Living the Wisconsin Idea" priority by supporting WPM's mission
- Contributes to University's "Vibrant Campus Community" by retaining uses on campus
- Optimizes use of resources and sustainably reuses space

#### **Alternative:**

 Lease space OR continue with inadequate office, collaboration, amenity space

### Scope/Schedule/Budget:

- Renovation of 10,865 GSF
- \$3 M UW-Managed Project in 2023-25



### WPM – Capital Equipment Priorities

#### Radio Bureaus Modernization - Phase 1

- \$0.9 M; Relocates and modernizes two bureaus (La Crosse; Northeast Wisconsin)
- Replaces obsolete broadcast and production equipment
- Strengthens statewide network of broadcasting, production, and Wisconsin Emergency Alert Service (EAS)

### **WPR Transmission Sites – Capital Equipment Replacement**

- \$0.56 M; Replaces critical equipment at transmission sites; EAS back-up
- Equipment failure would threaten EAS and impede delivery of core services

### Vilas Hall - PBS WI Studios Lighting Replacement

- \$1.3 M; Replaces obsolete lighting and controls in primary production studios
- Improves reliability and functionality

#### Radio Bureaus Modernization - Phase 2

\$0.9 M; Modernizes three bureaus (Eau Claire, Wausau, Superior)

### Wisconsin Public Media Projects Aligned with Strategic Priorities

# **UW-Madison Strategic Priorities:**

- 1. Living the Wisconsin Idea
- 2. Contributing to A Vibrant Campus Community
- 3. Promoting Sustainability & Resiliency
- 4. Optimizing Resource Use
- Maximize Building Use / No Net New Square Feet
- 6. Reducing Deferred Maintenance

# Wisconsin Public Media Strategic Priorities:

- 1. Invest in Wisconsin Idea
- 2. Increase Fund Development
- 3. Invest in Technology

## **Major Project Priorities** 2023-29

## 1. Vilas Hall - Floors 2/3 Renovation

- 9,390 GSF
- \$3 M
- 2023-25

### 2. Vilas Hall – Floor 7 Renovation

- 23,380 GSF
- \$3 M
- 2023-25

### \* Capital Equipment Priorities:

- Radio Bureaus Modernization
- WPR Transmission Sites Equipment Replacement
- Vilas Hall PBS WI Studios Lighting Replacement

# Questions?



# School of Medicine & Public Health (SMPH) 2023-29 Six-Year Capital Plan Request

### Anjon Audhya, PhD

Professor, Department of Biomolecular Chemistry Associate Dean for Basic Research

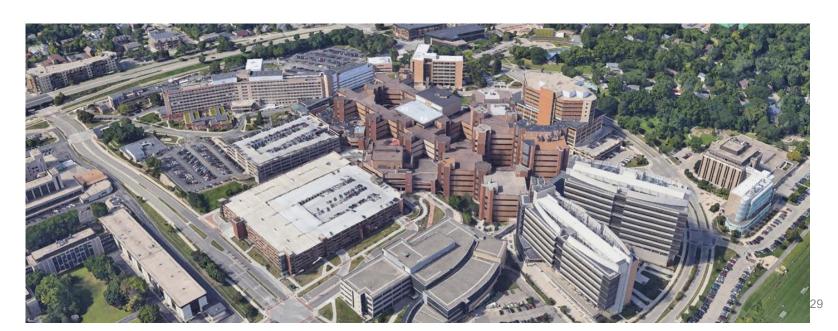
Campus Planning Committee Meeting October 14, 2021

### School of Medicine and Public Health Overview

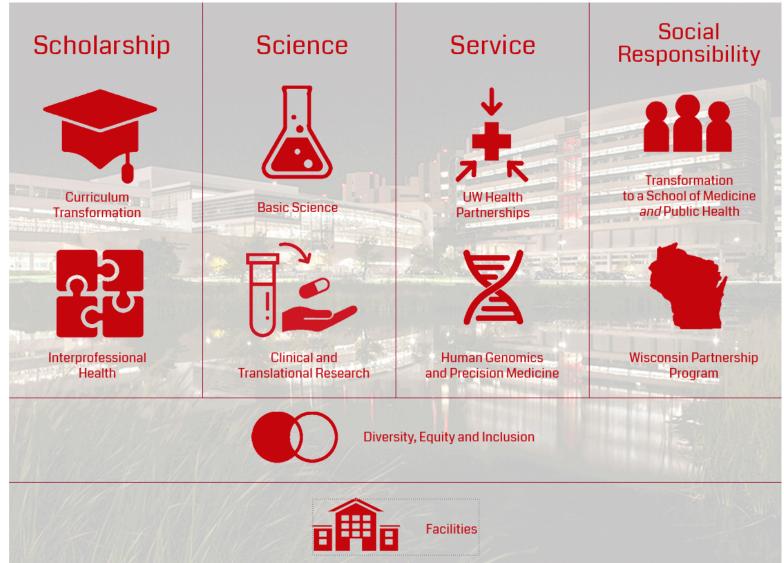
- SMPH was ranked 25 among 155 U.S. schools of medicine for NIH funding in fiscal year 2021<sup>1</sup>
- \$439 M total extramural research awards and \$222.2M Federal research funding awarded to the SMPH in 2019 – 2020<sup>2</sup>
- 751 Graduate students & 859 Clinical Doctorate Students in 2020<sup>2</sup>
- 5,485 employees & 459 Faculty in 2020<sup>2</sup>

Notes: <sup>1</sup> report.NIH.gov

<sup>2</sup> UW Data Digest 2020-21



### School of Medicine and Public Health Strategic Planning



# Wisconsin Alumni Research Foundation (WARF) Building Floors 3,6,10,11

- Increased capacity for outcomes research and clinical trials
- Provides modern and efficient office space
- Describe how this project meets the university's strategic priorities:
  - Excellence in Teach & Educational Achievement
  - Excellence in Research & Scholarship
  - Living the Wisconsin Idea
  - A Vibrant Campus Community
  - A High Performing Organization
- Upgrades a 1960's building using sustainability guidelines
- Increases grant and clinical trial revenue
- If not completed it reduces growth capacity or requires leases
- Project description
  - GSF size of project: 32,000
  - Current cost estimate: \$12M
  - Proposed Biennium: 2027 2029

# AIDS Vaccine Research Laboratory (AVRL) Research Park Lease Improvements

- Increased capacity for research
- AVRL is a high performing organization with a special focus on next generation sequencing and collaborations all over the world
- Describe how this project meets the university's strategic priorities:
  - Excellence in Teach & Educational Achievement
  - Excellence in Research & Scholarship
  - Living the Wisconsin Idea
  - A Vibrant Campus Community
  - A High Performing Organization
- Upgrades a leased building built in the early 90's to meet the demand for infectious disease research
- Increases grant revenue and if not completed the demand for research cannot be met
- Project description
  - GSF size of project: 5,000 to 10,000
  - Current cost estimate: \$3M
  - Proposed Biennium: 2027 2029

# Wisconsin Institutes for Medical Research (WIMR III)

- Increased capacity for biomedical research
- Describe how this project meets the university's strategic priorities:
  - Excellence in Teach & Educational Achievement
  - Excellence in Research & Scholarship
  - Living the Wisconsin Idea
  - A Vibrant Campus Community
  - A High Performing Organization
- Builds on the previous ~ \$340M investment
- Increases grant revenue
- If not completed it reduces growth capacity or requires leases
- Project description
  - GSF size of project: 400,000+
  - Current cost estimate: \$406M
  - Proposed Biennium: 2027+

### Connecting Strategic Plan to a Facilities Plan

### **Strategic Objectives**

- 1. Maximize the use and reuse of existing facilities
- 2. Create adaptable, efficient, & easily maintainable facilities
- 3. Reduce deferred maintenance
- 4. Be strategically aligned to optimize use of limited resources

### **Major Project Priorities 2023-29**

- 1. Wisconsin Alumni Research Foundation (WARF) Building Floors 3,6,10,11
  - Potential leased space reduction
  - GSF size of project: 32,000
  - Current cost estimate: \$12M
  - Proposed Biennium: 2027 2029
  - Strategic Objective Score: 1,2,3,4

# 2. AVRL- Research Park Lease improvements

- GSF size of project: 5,000 to 10,000
- Current cost estimate: \$3M
- Proposed Biennium: 2023
- Strategic Objective Score: 2

#### 3. WIMR III

- GSF size of project: 400,000+
- Current cost estimate: \$406M
- Proposed Biennium: 2027+
- Strategic Objective Score: 2

# Questions?



# College of Letters & Science 2023-29 Six-Year Capital Plan Request

Eric M. Wilcots, Dean Campus Planning Committee Meeting October 14, 2021

# College of Letters & Science Overview

#### UNITS

- 39 Academic Departments & Professional Schools
- 73 Interdisciplinary Research Centers & Institutes
- 11 Non-Academic Units

#### **DEGREE OFFERINGS**

- **65** Undergraduate Majors
- **44** Undergraduate Certificates
- **63** Graduate Majors

#### U.S. NEWS AND WORLD REPORT RANKINGS

#### NATURAL, PHYSICAL & MATHEMATICAL SCIENCES

#3 Communication Sciences and Disorders (2020) **#9** Chemistry (2019) **#15** Geoscience (2019) **#16** Mathematics (2019) **#17** Physics (2019) **#18** iBio (2019)

#### **SOCIAL SCIENCES**

**#12** Economics (2022) #13 Psychology **#7** Sociology (2022) **#13** Social Work (2019) #17 Political Science (2022) #25 La Follette – Public Affairs (2022)

#### **ARTS & HUMANITIES**

**#11** History (2022) #24 English (2022)

#### **COMPUTER, DATA & INFORMATION SCIENCES**

#### **UNDERGRADUATE CREDIT HOURS TAUGHT (FY19)**

**661,151** Total Undergraduate Credits (65% of campus total)

**248,851** Freshman/Sophomore Credits (82% of campus total)

**ENROLLMENT EXPANSION CONTINUES TO IMPACT L&S** 

#### **DEGREE HOME (FY19)**

**16,970** Undergraduate Students (54% of campus total)

**4,152** Graduate Students (35% of campus total)

#### **DEGREES CONFERRED (FY19)**

4.811 Total

3,515 Undergraduate

950 Masters

346 Research & Clinical Doctorate

#### **RESEARCH (FY19)**

\$132.5M Total Research Awards

\$102.2M Federally Funded

\$145.8M Total Research Expenditures

**#11** iSchool (2022)

**#13** Computer Sciences (2019)

**#16** Statistics (2019)

### **L&S Facilities Overview**

#### **Conditions are Poor in Many L&S Buildings**

- Address deferred maintenance in buildings for near- and medium-term improvements
- Invest in capital building projects to meet longer term needs

#### Space Shortage for L&S Research and Instructional Labs, Likely to Increase

- Deficits of **220,000** asf for research and **64,000** in instructional lab space
- Maximize utilization of current space resources
- Identify opportunities to repurpose or enhance space via renovation and/or technology improvements
- Seek new space resources via capital projects and/or in existing facilities

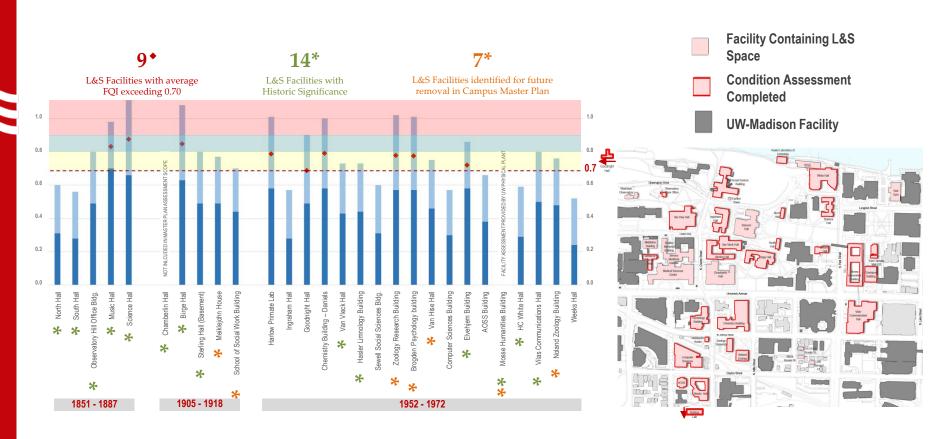
#### Sources of Funding for Maintenance and New Construction are Limited

- Pursue gift/grant funding to supplement General Fund Supported Borrowing (GFSB) source for capital building projects
- Leverage other sources of funding and confirm campus building sites as opportunities arise
- Maintain a flexible approach to capital building projects in terms of timing, scale, and academic partners 38

# L&S Master Plan Process (2015-2018)

#### **Facility Quality Index Challenges**

- Ranges by age of original building construction
- Many facilities are needing repairs or replacement



# 2023-25 Priority: Birge Hall

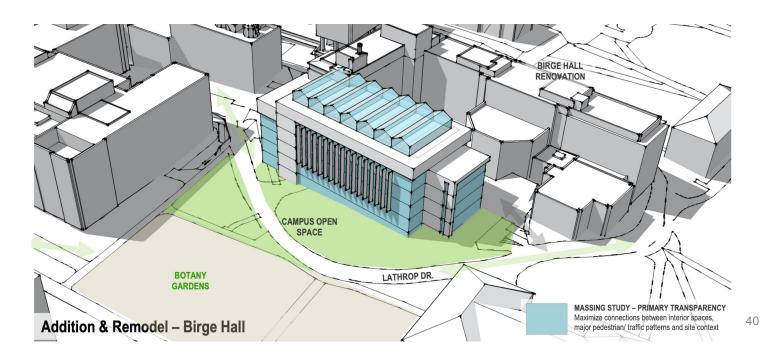
**Goal:** Consolidate the Departments of Integrative Biology and Botany into one facility which will enable the merging of them into a single academic unit; increase and improve research space

**Scope:** 341,000 GSF Building Renovation and Major Addition

Estimated Cost: \$175 million

Locations Impacted: Birge Hall, Noland Hall, Integrative Biology Research Building, and Center for Limnology including the State Herbarium and Botany Greenhouses & Gardens

**Opportunities:** Space use efficiencies, new integrated research and instructional innovations



# 2023-25 Priority: Birge Hall

All (3) biology buildings have an FQI >0.70

2017 master plan estimated costs to address maintenance related concerns

- \$34m for Birge Hall, most of that being infrastructure/utility needs
- \$13m for Integrative Biology Research + \$8.5m for Noland

Even with a >\$50m investment, the functionality of all 3 would still be poor

**Birge** Hall









**Noland** 



Integrative Biology Research

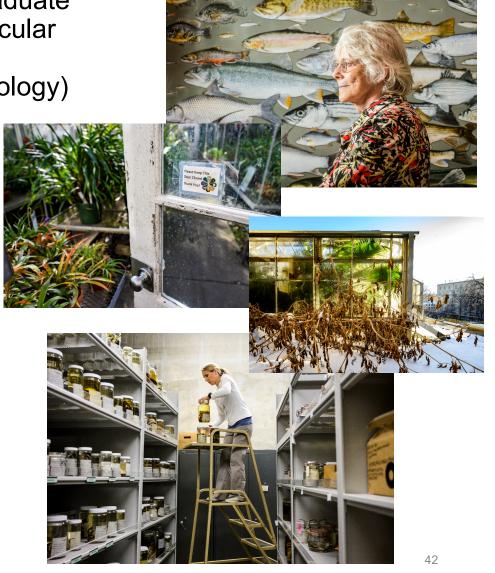
# 2023-25 Priority: Birge Hall

Campus Impact: Six undergraduate majors (Biology, Botany, Molecular & Cell Biology, Conservation Biology, Neurobiology and Zoology)

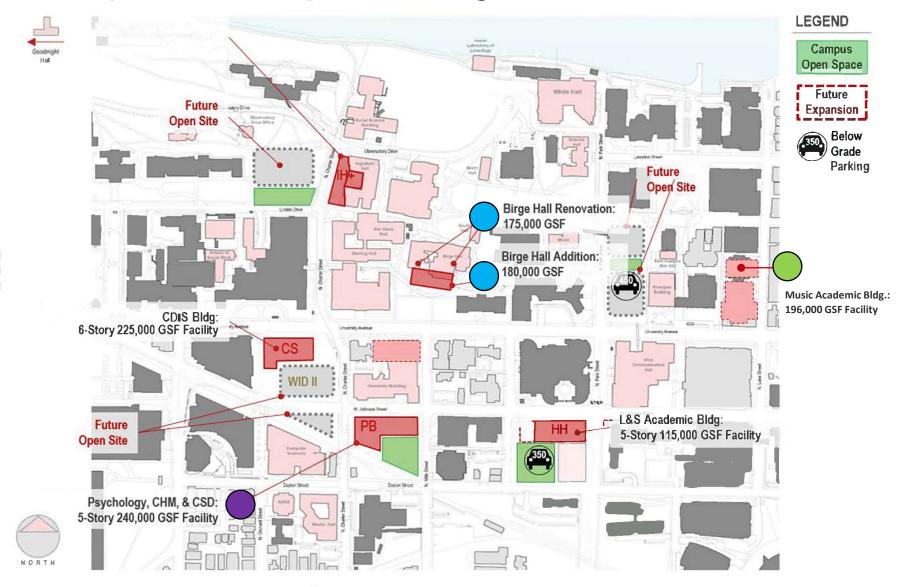
= nearly 1800 students

# Extramural Funding Opportunities:

- Climate change impacts and implications for Wisconsin
- Cellular basis for brain function
- Origins of life
- Structure and function of complex life
- Life's evolutionary diversity
- Effective application of Data Science across all levels of biology



# **Proposed Capital Projects**



# 2025-27 Priority: Brogden Replacement

**Goal:** Create a new facility to house Psychology, Communication Sciences & Disorders, and Center for Healthy Minds

Scope: 240,000 GSF New 5-Story

Building

Estimated Cost: \$150 million

Impact: Brogden houses highlyranked Psychology, is in poor condition and lacks cutting-edge research & instructional facilities

**Opportunity:** Modern, costeffective space to grow research investment on campus



# 2027-29 Priority: Music Academic Building

**Goal:** Create a new instructional home for the Mead Witter School of Music

**Scope:** 196,000 GSF New 5-Story

Building

Estimated Cost: \$107 million

**Impact:** Enable decommission of the Mosse Humanities Building by 2030

Opportunity: Locate near the complimentary, new Hamel Music Center which will add to a vibrant arts and humanities campus community



### Connecting Strategic Plan to a Facilities Plan

### **Strategic Objectives**

- 1. Excellence in Teaching and Educational Achievement
- Excellence in Research
   & Scholarship
- 3. Living the WI Idea
- 4. A Vibrant Campus Community
- 5. A High-Performing Organization

### **Major Project Priorities 2023-29**

- 1. Birge Hall Addition/ Renovation
  - 341,000 GSF
  - \$175 million
  - 2023-25
  - 2. Psychology, CommunicationSciences & Disorders andCenter for Healthy MindsBuilding
    - 240,000 GSF
    - \$150 million
    - 2025-27
- 3. Music Academic Building
  - 196,000 GSF
  - \$107 million
  - 2027-29 (allows Mosse to be demolished by 2030)

# Questions?



# Officer Education Program 2023-29 Six-Year Capital Plan Request

Prof. Carl Sovinec
Director, Officer Education Program
Campus Planning Committee Meeting
October 14, 2021

# Officer Education Program Overview

- The OE Program has the Departments of Military Science, Naval Science, and Air Force Aerospace Studies.
  - Credit-earning courses are open to all UW-Madison students.
  - Assigned military officers are granted professor titles.
  - University staffing is 1 admin. assoc. per department.
  - Annual 101 funding is only \$173K per year.
- The departments serve dual roles as reserve officer training corps units for the military service branches.
  - Graduates who complete their ROTC requirements are commissioned as military officers.
  - Units conduct community service, in addition to military training.
  - UW ROTC units receive national recognition.
  - Cadre are a diverse cross-section of US population.

### **OEP** is important to UW-Madison

- UW-Madison obtained land-grant status in 1866 through the Morrill Act of 1862.
  - Federal government provided land to states to be sold to fund universities.
  - Institutions were required to teach military science and subjects of practical benefit.
  - Military Science Department dates to 1867.
- OEP and the UW ROTC units are the modern incarnation of the military instruction requirement.
  - Army ROTC has ~130 cadets, including ~40 "cross-town."
  - Naval ROTC has 50-55 midshipmen.
  - AF ROTC has ~80 cadets, including some "cross-town."
  - Appr. 2/3 of the students have service-branch scholarship support totaling ~\$3M per year.

### **OEP** needs a permanent home

- Military Science and Aerospace Studies have been moved to accommodate other construction.
  - Military Science was moved several times until 2000, when it was moved to 1910 Linden.
  - Aerospace Studies was moved to 1433 Monroe in 2000.
  - Naval Science facility was considered temporary when it was assigned to 1610 University Ave. in 1946.
- Planned development puts present locations at risk.
  - Planned WI Energy Institute expansion requires demolition of current Naval Science building.
  - UWPD seeks additional space from Aerospace Studies location.

### **UW-Madison should provide better facilities**



Making 1910 Linden (MS) passable has taken OEP & FPM funds.



Feathered neighbors are foul-smelling.

### **UW-Madison should provide better facilities**



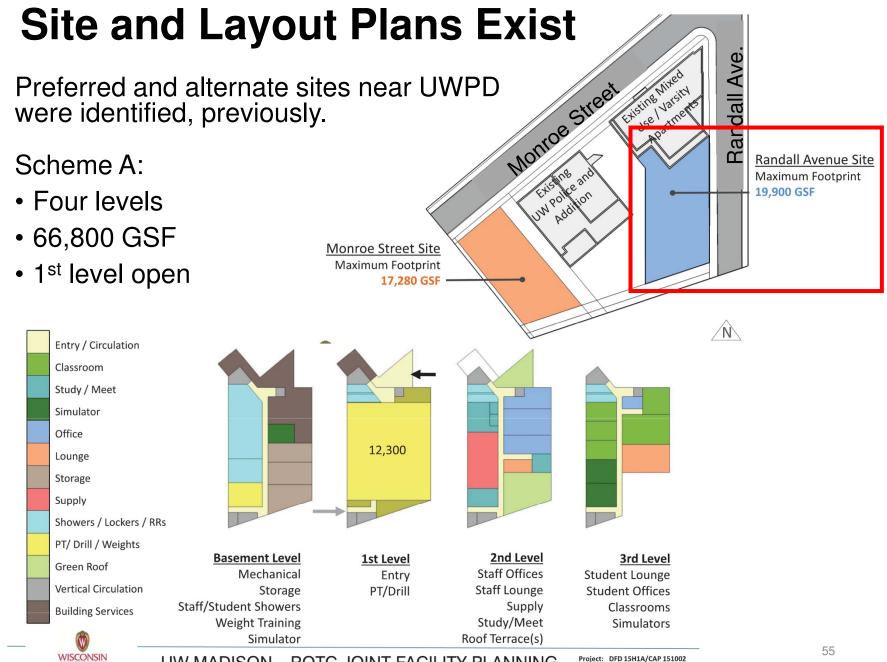
Upgrades & fixes to1610 University (NS) in 2015-2019 cost \$750K. Other uses are planned for the site.



1433 Monroe (AS) is small, and space is also at risk.

# Joint Services ROTC Building

- A new and permanent facility would address multiple concerns:
  - Avoid moves forced by other development
  - Provide sufficient classroom space
  - Provide open high-ceiling space for drill and physical fitness training
  - Eliminate recurring costs from maintaining/upgrading old facilities
- Previously considered possibilities included a larger joint facility with UWPD.
- Realistically, funding would be general fund supported borrowing.
  - Alumni spend careers as military officers.
  - Donations are often memorial scholarships from families.
  - Bipartisan support is possible.



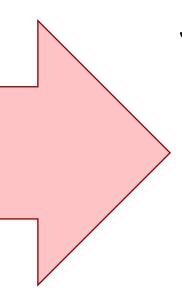
CONTINUUM ARCHITECTS + PLANNERS, S.C.

### Connecting Strategic Plan to a Facilities Plan

### **Strategic Objectives**

- 1. Support first-rate education for future US military leaders
- 2. Further strengthen the University's commitment to service
- 3. Enhance University's recognition from US service branches

### **Major Project Priorities 2023-29**



# Joint Services ROTC Building

- Approximately 50,000
   GSF is needed
- Previous cost estimate was \$36.5 M
- Proposed Biennium is 2023-25

# Questions?

### **ANNOUNCEMENTS**



Date	Tentative Agenda Topic(s)	Location
October 28, 2021	Conference Services College of Engineering FP&M Transportation UW-Madison Libraries Nelson Institute for Environmental Studies	Hybrid In-Person + Webex
November 18, 2021	Athletics FP&M Facilities Extension Vice Chancellor for Research and Graduate Education (VCGRE) Wisconsin Union	Hybrid In-Person + Webex
November 24, 2021	FP&M Releases Draft Recommendations for CPC Consideration	Via E-Mail
December 2, 2021	Final Review & Recommendation	Hybrid In-Person + Webex
December 16, 2021	HOLD	TBD

# **ADJOURN**