



# Campus Planning Committee

Facilities Planning & Management

May 13, 2021

# Agenda

## 1. Welcome & Introductions

## 2. Old Business

- a) Approval of April 15, 2021 meeting minutes (*Action*)
- b) 2021-23 Biennial Capital Budget – Status Report (Gary Brown)
- c) 2023-25 Biennial Capital Budget Draft Ranking Criteria (Gary Brown)

## 3. New Business

- a) Gordian/Sightlines Report Overview, Principles & Moving Forward on Deferred Maintenance (Rob Cramer)

## 4. Announcements

Upcoming Fall Meeting Schedule (see meeting agenda handout)

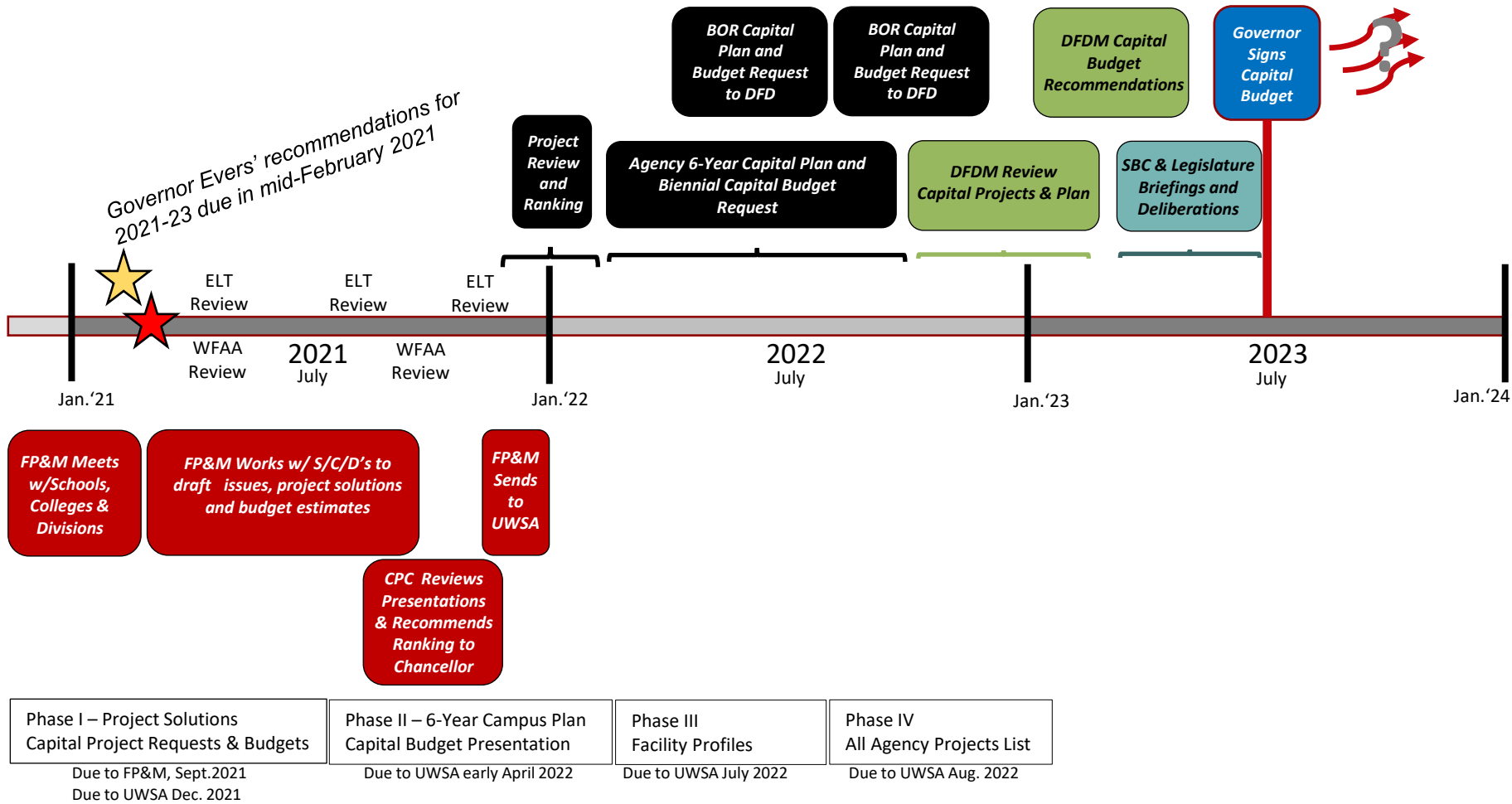
## 5. Adjournment

# Status Report – 2021-23 Capital Budget Requests

Governor Evers' Recs; State Building Commission, no recommendations; at Joint Finance Committee

1.	Music Hall Restoration	GFSB	\$ 26.4 M	recommended for approval
2.	Engineering Drive Utilities	GFSB/PRSB	\$ 73.1 M	“ “
3.	College of Engineering Building, Phase I	GFSB/Gifts	\$150.0 M	“ “
4.	L&S Academic Building	GFSB/Gifts	\$ 88.4 M	“ “
5.	<del>South Central Campus Steam Utility – BTF Planning funds only</del>	<del>BTF Planning funds only</del>	<del>\$ 4.0 M</del>	not supported by Governor Evers
6.	<del>Art Lofts Addition &amp; Renovation – BTF Planning funds only</del>	<del>BTF Planning funds only</del>	<del>\$ 6.8 M</del>	not supported by Governor Evers
•	Land Acquisition	Cash	\$ 11.7 M	moved to All Agency funding
•	All Agency Maintenance funding	GFSB	\$ 150.0 M (this the total UWSA amount)	* Not included in total below – TBD
•	Instruction Space upgrades	GFSB	<del>\$ 31.88 M</del>	(\$0 for MSN supported by UWSA)
•	Minor Facilities Renewal funding	GFSB	\$ 100.43 M (6 projects for MSN supported)	
TOTAL:				\$482.18 M supported (of \$495.18 M req <sup>3</sup> .)

# 2023-2025 Capital Budget Timeline



**Initial Prioritized Issues and Project Lists due to FP&M on June 4, 2021**

# 2023-29 Six-Year Capital Development Plan

## UW-Madison Strategic Priorities

**DRAFT**

### University Priorities

Excellence in Teaching  
and Educational  
Achievement

Excellence in  
Research and  
Scholarship

Living the  
Wisconsin Idea

A Vibrant Campus  
Community

A High Performing  
Organization

*Revised based on 2020 updated UW-Madison Strategic Framework.  
Changed from "chancellor priorities" to "university priorities".*

### UW-Madison Revenue Generation Priorities

Grow  
Masters &  
Certificate  
Programs

Expand  
Summer  
Programs

Market-  
Based  
Tuition

Build  
Alumni  
Support

Grow  
Research  
Funds

Grow  
Enrollment

Revenue  
Innovation

### FP&M Capital Planning Priorities

Strategic Alignment to  
Optimize Resources

Create Adaptable,  
Healthy, Sustainable,  
Resilient & Safe Facilities

Maximize the Use of  
Campus Facilities

Reduce Deferred  
Maintenance & Create  
Easily Maintainable  
Facilities

*Revised based on new capital planning principles for 2023-25.*

(New / revised items)

DRAFT

# DRAFT - 2023-29 Capital Budget Review & Ranking Criteria

	Points	Wt.	TOTAL
<b>1. Strategic alignment to optimize resources</b> A. Project supports at least one of the university strategic priorities B. Project supports more than one university strategic priority C. Project supports revenue innovation strategies D. Project enables a future, high-priority capital project E. Project is a high priority in the SCD Facility Master Plan	A. x B. x C. x D. x E. x	X	X
<b>2. Create adaptable, healthy, sustainable, resilient &amp; safe facilities</b> A. Project creates new adaptable facilities or renovates existing to be more adaptable for a future use B. Project meets at least one of UW-Madison sustainability goals C. Projects meets more than one UW-Madison sustainability goal D. Project addresses ecological and/or environmental resiliency E. Project specifically supports social justice, social equity and/or outreach to minority communities	A. x B. x C. x D. x E. x	X	X
<b>3. Maximize the use of campus facilities</b> A. Project reuses, renovates and/or remodels an existing facility with no new net GSF B. Project reuses, renovates and/or remodels an existing facility with a significant reduction in GSF C. Project is a new building addition and renovates, remodels, reuses an existing building D. Project is a new building that removes and existing building(s) with a net decrease in GSF E. Project is a new building with a net increase in GSF	A. x B. x C. x D. x E. x	X	X
<b>4. Reduce deferred maintenance &amp; create easily maintainable facilities</b> A. Project recapitalizes significant building systems B. Project removes a facility with significant deferred maintenance C. Project cost of capital investment is less than the cost of annual maintenance D. Project addresses issues as identified with a low Facility Condition Assessment E. Project addresses existing safety or code issues	A. x B. x C. x D. x E. x	X	X
<b>5. Funding support / ability to raise gift funding / viability for GSFB/PRSB</b>	X	X	X
<b>6. Overall University support for the project</b>	X	X	X



# Facilities Update

Campus Planning Committee  
May 13, 2021

Robert Cramer  
Associate Vice Chancellor (Interim)  
Facilities Planning & Management

# Agenda

- Tools to Consider
- The Need for Investment in Campus Facilities
- FY21-23 Capital Priorities
- 2023-29 Six-Year Capital Development Plan



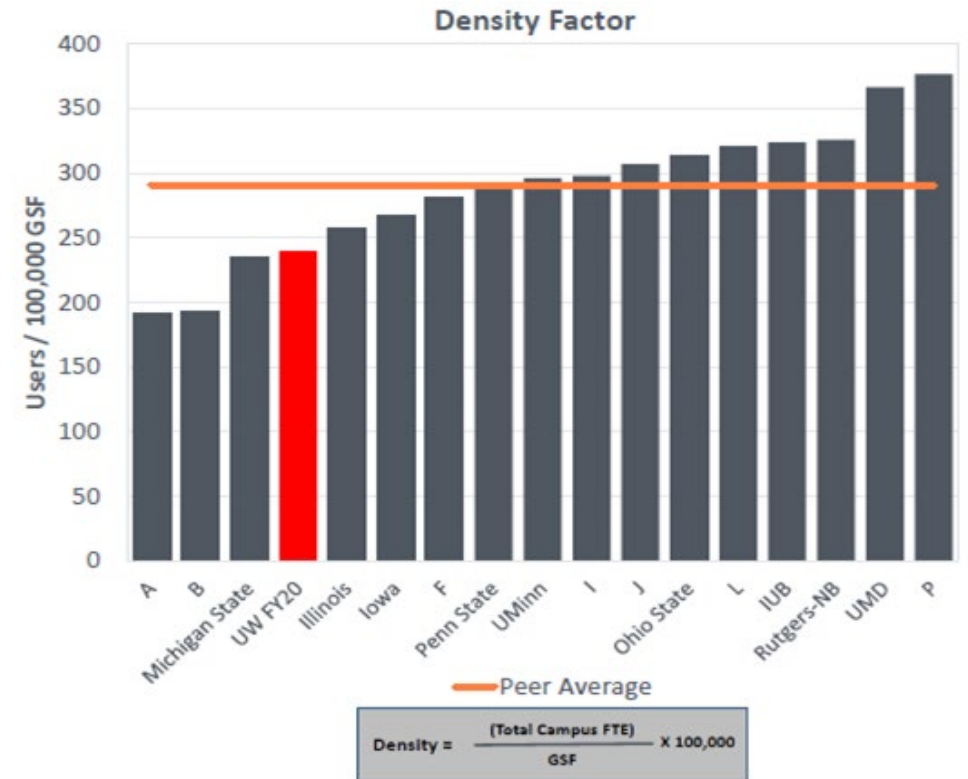
# Tools to Consider

- Increased use of facilities data
  - Space utilization
  - Re-investment needs
  - Efficient use of funds and labor
- Revenue opportunities (real estate)
- Removal of obsolete facilities
- Gift/Grant funding for projects
- State funding for projects
- Utilities savings for projects



# Space Utilization & Campus Density

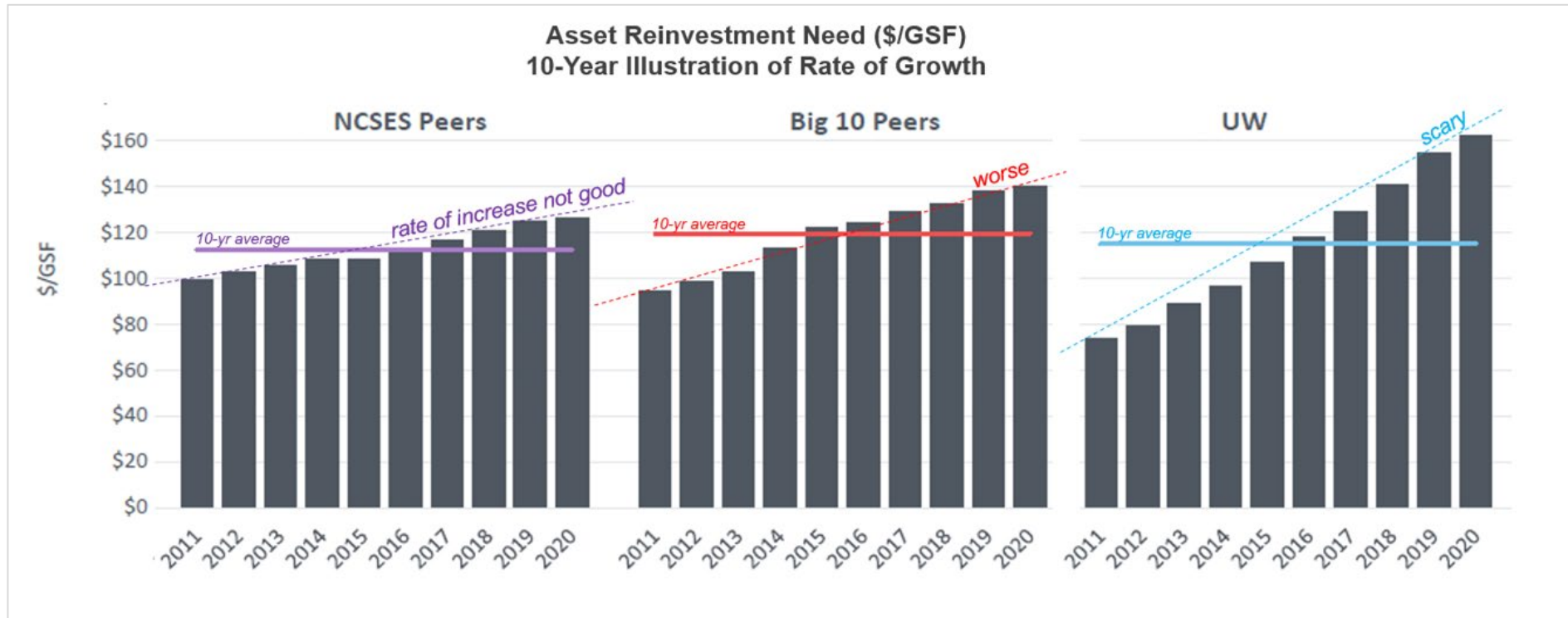
- UW-Madison is operating with below average density compared to its peers.
- Additional study/investigation is needed to identify opportunities.
- FP&M is working to develop analyses utilizing existing Gordian/Sightlines operational data along with existing room and occupancy data to identify opportunities for cost reductions from consolidation.



Source: The Gordian Group, Inc.

# Increasing Needs for Reinvestment

- UW-Madison's asset reinvestment need continues to accelerate.
- Increasingly rapid deterioration and compounding effects of large deferrals.
- Over the last decade, our peers have addressed their asset reinvestment needs to a greater degree than UW-Madison.





# Priority: Exiting Humanities Building

Create a new home for the Department of History, the Center for Jewish Studies, and a center of American Cultural Studies. Follow with Arts Studios and Music Program to empty the facility.



# Priority: Expand Engineering

Creates a modern facility for engineering research and teaching to enable further growth in the College of Engineering and to keep the UW competitive in attracting the best faculty and students in STEM fields.





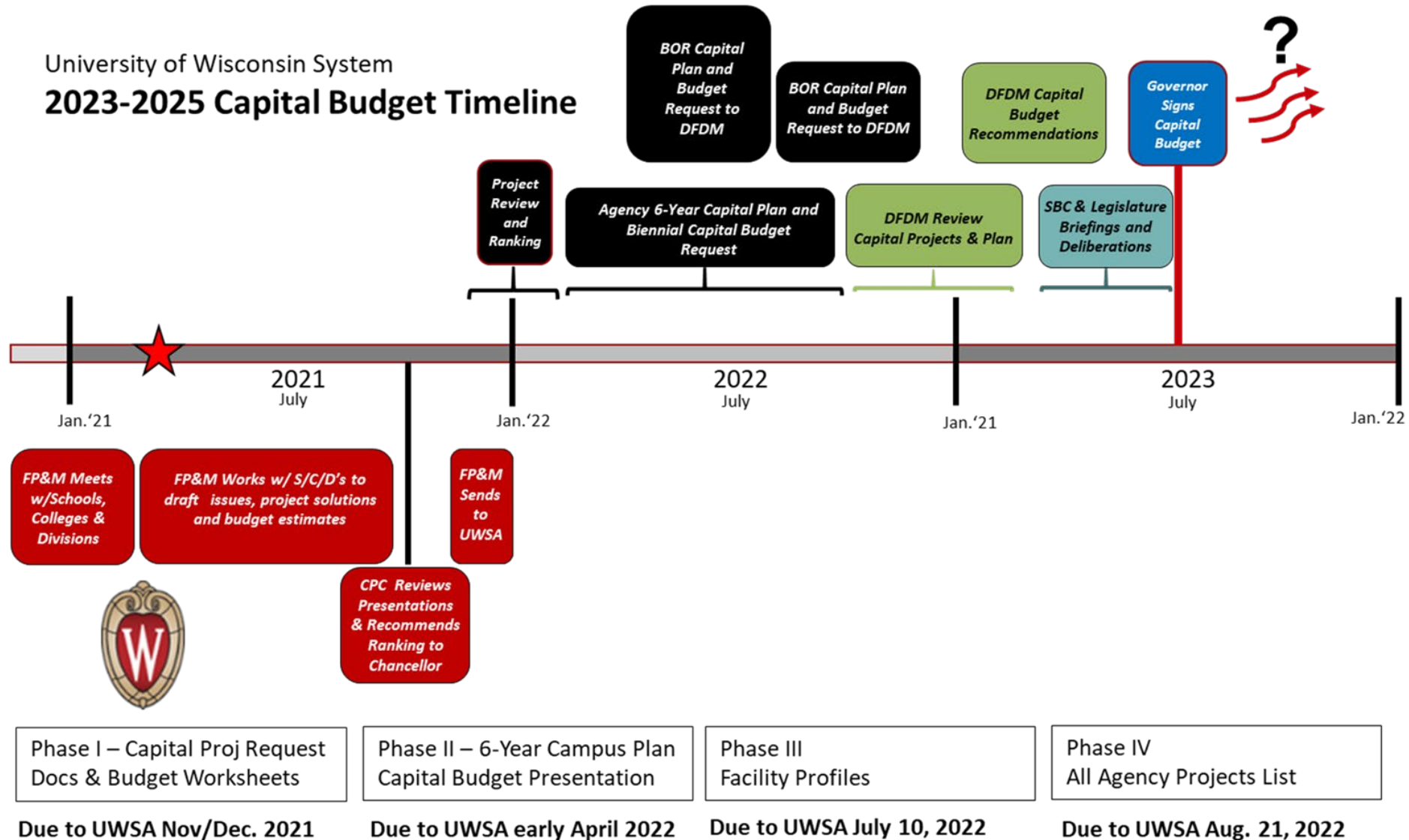
# 2023-2029 Six-Year Capital Development Plan

Support for key themes and emerging trends:

- Focus on existing building renovations, remodeling, and reprogramming
- Reduce deferred maintenance
- Continue progress of enabling projects to remove the Mosse Humanities Building
- Continue to provide modern, state-of-the-art facilities for teaching and research



# 2023-2029 Six-Year Capital Development Plan



*Note: all dates are tentative until confirmed by UWSA in early 2021.*

# Fall 2021 – CPC Meeting Schedule

September 16, 2021	CPC Introduction & Overview of the Capital Planning Process Status of 2021-23 Biennial Capital Budget Request Review final 2023-29 Ranking Criteria Fall Semester Schedule for SCD presentations
September 30, 2021	HOLD – SCD presentations
October 14, 2021	HOLD – SCD presentations
October 28, 2021	HOLD – SCD presentations
November 18, 2021	HOLD – SCD presentations
December 2, 2021	SCD final review & recommendation to the chancellor on the 2023-25 BCB & 2023-29 6-Yr Plan
December 16, 2021	HOLD – if needed





**Thank you!**

