



Facilities Planning & Management

UNIVERSITY OF WISCONSIN-MADISON

MEETING MINUTES - APPROVED

Campus Planning Committee

October 31, 2019

School of Education – 1000 Bascom Mall

Room 159 – Wisconsin Idea Room

8:30am to 10:00am

1. CALL TO ORDER

Present: Craig Berridge, Joel Gerrits, Aristotle Georgiades, Yevgenya Grinblat, Mark Markel, Tina Marshalek, Shelby O’Conner, Kurt Paulsen, Andrew Pietroske, Ian Robertson, Karl Scholz, Liz Sadowski, Linsey Steege, Lindsey Stoddard Cameron, Clifford Thurber, Mark Wells, Eric Wilcots

Excused: Ben Sharp, Bret Shaw, Leon Shohet, Julie Zachman

FP&M: Gary Brown, David Darling, Rhonda James, Brent Lloyd, Megan McBride, Missy Nergard, Margaret Tenneson, Aaron Williams

Guests: Jake Baggott, Chris Bruhn, Jeff Dvorak, Jim Johannes, Sadat Khan, Lindsey Honeyager, Carrie Kruse, Dundee McNair, Mick Miyamoto, Lisa Reese, Alex Roe, Linda Scott, Kurt Stephenson

Scholz, committee chair, called the meeting to order at 8:35am.

2. OLD BUSINESS

Approval of Meeting Minutes from October 17, 2019. **A motion made by Wilcots, seconded by Markel to approve the minutes as presented was approved unanimously.**

3. NEW BUSINESS

a. Design Review Board Appointment – CPC Representative

Provost Scholz noted that the CPC needs to nominate a new representative to the UW-Madison Design Review Board to replace Jim LaGro who is no longer on the CPC. The chair took nominations from the floor. Markel nominated Aaron Crandall which was approved by consent on the condition of Crandall’s approval who was absent from the meeting.

(Note: 11/1/19 – Aaron Crandall has accepted the nomination the DRB.)

4. CAPITAL BUDGET PRESENTATIONS (Refer to Slide Deck PDF on file)

a. Libraries: Lisa Carter, Vice Provost for Libraries

- i. Overview – campus partnerships and sustainable solutions. Inspirational environments drive productivity.
 1. Memorial/Steenbock/College libraries are planned to remain going forward, yet all received a ‘D’ rating. Plan is to repurpose these spaces rather than building new.
 2. 90,000 SF has been returned to campus due to consolidation
- ii. Project: Verona 2 – Off-campus storage facility
 1. Allows consolidation to continue and remove ‘warehousing’ of books on campus where the space can better be utilized to create active learning spaces.

2. Even with a 2% annual decrease in print acquisitions, UW-Madison Libraries will add 1.3M volumes over the next 25 years.
- iii. Project: Astronomy, Math & Physics (AMP) Library Renovation – Chamberlin Hall
 1. Reimagined as a destination space.
 2. Design study currently in progress to generate accurate cost estimates for the work.
- iv. Project: College Library Renovation
 1. Only 24-hour library on campus.
 2. College Library now houses the SOAR program and thereby is an early encounter and first impression for all UW-Madison incoming students, however the building is heavily used and need significant upgrades to meet the current and projected use.
- v. Project: Open Book Café Renovation at College Library
 1. This would include renovations for co-curricular activities to broaden the undergraduate experience.
 2. This is a collaboration with Wisconsin Union who will provide food service.
- vi. Project: Memorial Library
 1. Phase 1 – renovate 85,560 GSF of original 1950's section
 - a. Accent historic features
 - b. Create open, vibrant, accessible, interdisciplinary intellectual hub.
 2. Phase 2 – demolish existing stack structure, 330,000 GSF, renovate 65,000 GSF, The project will construct 142,000 GSF new stacks and flexible space to include active learning spaces, community space and potential retail working with campus partners.
- vii. Mission & Vision
 1. Lead the curation, preservation, and sharing of knowledge for the campus.
 2. Provide environments to inspire learning, engagement and discovery.
 3. Deliver exemplary information services.
 4. Be essential partners in catalyzing discovery and scholarship.
 5. Transform services to empower research, teaching and creativity.

b. School of Nursing: Linda Scott, Dean for the School of Nursing

- i. Prepare nurse leaders for the future of care
- ii. Building has exceeded 30% projected growth since the building opened in 2014 with a growth of 37%.
- iii. There is a current shortage of nurses in WI as well as the nation at large
- iv. 75,000 students across the nation currently apply to Nursing schools but are not accepted due to capacity issues at many of the institutions
- v. Signe Skott Cooper Hall Expansion
 1. 2014: 433 enrollment, graduated 180.
 2. 2019: 535 enrollment, graduated 238.
 3. 2024: 683 enrollment, graduate 320.
 4. The project will add 34,000 GSF over existing north wing; this was a planned for expansion in the original design of the building.
 5. The project will also renovate existing 3, 4, 5 floors to reconfigure and connect to the new building addition.
 6. Funding, \$25M in gifts.
- vi. Markel: When you typically fall below 2:1 applicants vs. admittance, the quality declines precipitously. Is this true in Nursing? What are you going to do to enhance admittance rates and/or assure the quality of the students accepted does not decline?
 1. Scott: This is not a problem for Nursing. The School of Nursing has been moving beyond academic metrics and looking at the other attributes potential students bring to the program. There was not a decrease when they opened their accelerated program.
 2. Provost: Fully philanthropically funded projects, are not quite 'free', what are the constraints David?
 3. Darling: Important to refresh the process. We are the CPC for UW-Madison. We still have UW System responsibilities, State Building Commission (legislature) responsibilities to move projects forward. We are looking at a mix of projects as we rank and prioritize projects. We also have an additional vetting factor...what is the capacity of the school, college, or division to raise the funding they are envisioning?

There are limits to philanthropy and we are working with the Wisconsin Foundation and Alumni Association to gauge the appetite that exists for philanthropy and every project being proposed to use gift funding.

- vii. Markel: How was the \$25M project budget estimate created?
 - 1. Scott: Half of our original budget to construct Signe Skott Cooper Hall. Also based on 3x our operating budget.
 - 2. Darling: We have retained an outside firm to give us accurate numbers since we are in a growth market.
 - 3. Brown: There will be an Advance Planning study completed prior to moving forward with this project that will confirm the current estimate.
- viii. O'Connor: Is the philanthropic arm for nursing different than the rest of campus?
 - 1. Darling: the deans have connections and know donors. That is usually not enough. Usually they have to partner with WFAA to create robust campaigns. The timing of these campaigns is important so we don't overwhelm the pool of donors.
 - 2. Provost: Ideally this is supported by the people who are passionate about Nursing.
- ix. Stoddard Cameron: You are projecting quite a bit of student population growth and the earliest you could build is 2026...how do you meet growth now?
 - 1. Scott: Shared space with faculty and being creative. Graduate and online programs will also be part of that growth without the physical space demand.

c. Wisconsin School of Business (WSB): Jim Johannes, Senior Associate Dean, Faculty & Research

- i. Presentation asking for placeholder projects in the forthcoming biennial budgets.
- ii. Current MBA model is going to a more targeted MS model to meet the need.
- iii. Space for faculty and space for staff.
- iv. Reliable and efficient infrastructure to provide a high caliber education.
- v. Grainger is almost 30 years old, occupancy occurred in 1993.
 - 1. 2008 WSB Enrollment – 1,919 (undergrads and masters)
 - 2. 2019 WSB Enrollment - 3,469 (undergrads and masters)
 - 3. 2025 WSB Enrollment - 4,315 (undergrads and masters)
- vi. The Wisconsin Union has put together a \$4.5M project to redesign the existing dining area.
- vii. Will the current facility meet our needs?
 - 1. WSB is about to launch a Facilities Master Plan to understand how the current facility can accommodate the projected needs. The Plan will also identify the scope and budget of projects needed to meet those needs.
- viii. Strategic Objectives:
 - 1. Request 'placeholder' in 2023-2025 and 2025-2027 biennial budgets for projects that address facility needs.
 - 2. Increase needed capacity for faculty, staff, and students.
 - 3. Update infrastructure of high traffic spaces within Grainger Hall.
 - 4. Increase versatility of public and lecture spaces to support the growth of events.
 - 5. Improve our accessibility by creating more usable public and lecture space.
- ix. Markel: what was Grainger Hall originally designed to accommodate (student headcount wise) and what was it designed to accommodate after the addition?
 - 1. Johannes: Originally designed to house juniors and seniors (1,200 students and 70 faculty and staff. MBA wing was designed as a 'centers' model. It was not an efficient model, but it was what our peer institutions were doing at the time. Today we think there is a way to repurpose what we have in the MBA wing to meet our program needs more appropriately.
- x. Marshalek: With the building not quite 30 years old, are the accessibility concerns for mobility, or other impairments as well?
 - 1. Johannes: The more recent MBA wing is compliant. The original building is where we have issues with accessibility due to the configuration of the steeply tiered lecture halls, tiered classrooms, etc. We were teaching business classes differently 30 years ago. Today it is more about collaborative learning in flat floor classrooms with moveable furniture.

d. University Recreation & Wellbeing (RecWell): Jake Baggott, Associate Vice Chancellor for Student Health & Wellbeing & Executive Director of University Health Services

- i. The current Facilities Master Plan for Recreation goes back to a 2014 referendum that was passed by the student population with 35% of students voting and 87% supporting the referendum and the projects recommended to renovate, rebuild and expand recreational opportunities on campus.
- ii. Project: Gym/Nat Replacement – currently in design development
 1. \$113M project to be completed in late 2022.
- iii. Near East Turf Playfields (4th and final project of the master plan)
 1. This project will be similar to the recently completed Near West field where we will turn natural turf into synthetic turf fields to expand their ability to be used after a rain, longer during the seasons, etc.
 2. The project will also help address the needs of 46 club sports and 7,850 Intramural Sport participants that need more field time.
 3. Total project cost is currently estimated to be \$6M.
- iv. Nielsen Stadium Roof
 1. The original roofing system on the existing building needs repair/replacement. Current estimated cost is \$1M.
- v. Nielsen Tennis Stadium Fitness Center
 1. Renovates tennis center lobby and court viewing.
 2. Includes a major addition to the south face of the building for a new fitness center geared toward the Health Sciences campus users.
 3. Provides ADA upgrades and updates the locker rooms
 4. Total project cost is currently estimated to be \$12-15M.
- vi. Strategic Objectives:
 1. Diversify and expand our recreational offerings to reflect a more holistic approach to wellbeing on campus and in the community.
 2. Increase collaboration with UHS and other campus partners to support students' mental health needs through a variety of services/spaces across campus.
 3. Support a growing campus and emerging trends in fitness, health, and wellbeing by providing spaces that are welcoming and inclusive to a diverse student and UW employee population.
 4. Markel: With the 'Nick' completion being delayed, what does this do to your budget and timeline for the Gym/Nat project?
 - a. Khan: There is enough contingency funding in our Nick project to support the delays at this point. This does not change private donor money or segregated fee dollars. We are working on a fall 2020 move-out date for Gym/Nat which continues to be in line with the completion of the Nick.
 - b. Markel: You'll be able to use the 'Nick' by fall 2020?
 - c. Khan: There is currently no indication we won't meet that timeline.
 5. Provost: When this plan is executed, what is your honest assessment on how UW recreation facilities support our university in comparison with our peers?
 - a. Baggott: We are behind the curve, but completion of these projects will put us as leaders amongst our peers. We will be positioned well to support the mission of our organization.
 - b. Khan: In the Big Ten we were second to last based on SF/student ratios. Our segregated fees for recreation have historically been low. As we move forward, we are being good stewards of the dollars and we want to be above average, but never extravagant.
 6. Pietroske: Was the Near East Field project included in the past referendum?
 - a. Khan: Yes. Funding for the Near East Field upgrades has been approved.

5. ANNOUNCEMENTS

- a. Next meeting is November 14, 2019 – School of Education Room 159

6. MEETING ADJOURNMENT

- a. Scholz adjourned the meeting at 9:54 AM by unanimous consent.